

GRUPO HERDEZ REPORTS FOURTH QUARTER AND FULL YEAR 2014 RESULTS

Highlights from the year:

- Consolidated net sales rose 8.6% primarily due to strong results in Mexico core.
- EBIT and EBITDA margins were 14.8% and 16.9%, respectively.
- Consolidated net income increased 31.1% to Ps. 1,504 million.
- Nutrisa opened 53 points of sale in the year for a total of 429.

Mexico City, Mexico, February 26, 2014 – Grupo Herdez, S.A.B. de C.V. ("Grupo Herdez" or the "Company") (MSE: HERDEZ, OTC: GUZBY), today announced its results for the fourth quarter and full year ended December 31, 2014.

"Despite a still challenging consumption environment, we are pleased to have exceeded our growth forecasts thanks to investments in our commercial strategy that drove healthy volume performance while sustaining profitability. Looking ahead, we are cautiously optimistic about the start of 2015," said Héctor Hernández-Pons Torres, Chairman and Chief Executive Officer.

Net Sales

Net sales in the fourth quarter rose 8.3% from the year ago period, to Ps. 4,096 million, extending strong performance seen since the third quarter of the year and reflecting the Company's efforts to boost volume performance in Mexico. The best performing categories were mayonnaise, tomato puree, tuna and canned vegetables. Double digit net sales growth in Mexico core more than offset the decline of 8.1% in exports due to inventory adjustments at MegaMex, as well as the 11.6% decline at Nutrisa, which was impacted by still sluggish traffic and the portfolio rationalization that started in April 2014.

On a cumulative basis, consolidated net sales grew 8.6%. In Mexico core, net sales grew 5.5% due to the Company's aforementioned initiatives that drove growth in the second half of the year, while exports grew at a healthy 13.9% rate. At Nutrisa, sales on a comparable basis declined 5.3% mainly because of the portfolio rationalization that started in the second quarter, as well as sluggish traffic resulting from the weakness in the consumption environment.

The information contained in this document is prepared in accordance with International Financial Reporting Standards (IFRS) applicable since January 1, 2013 and expressed in nominal Mexican pesos unless otherwise stated.



| Net Sales | 4Q14 | 4Q13 | % Change | 2014 | 2013 | % Change |
|--------------|-------|-------|----------|--------|--------|----------|
| Consolidated | 4,096 | 3,780 | 8.3 | 14,319 | 13,180 | 8.6 |
| Mexico Core | 3,609 | 3,239 | 11.4 | 12,197 | 11,558 | 5.5 |
| Nutrisa | 267 | 302 | (11.6) | 1,166 | 783 | 49.0 |
| Exports | 220 | 239 | (8.1) | 955 | 839 | 13.9 |

Figures in million pesos

Gross Profit

Consolidated gross margin for the quarter expanded 7.0 percentage points from the fourth quarter of last year, to 40.8%, while on a cumulative basis, the margin was 39.0%, 3.8 percentage points higher than in 2013. In both periods, the expansion is primarily the result of: i) lower prices for key raw materials such as soybean oil and wheat; ii) a better sales mix, particularly at Mexico core and Nutrisa; and iii) the positive effect of the Company's hedging strategy that limited the impact of a stronger US dollar towards the end of the year.

| Gross Profit | 4Q14 | 4Q13 | % Change | 2014 | 2013 | % Change |
|---------------------|-------|-------|----------|-------|-------|----------|
| Consolidated | 1,673 | 1,276 | 31.1 | 5,582 | 4,639 | 20.3 |
| Mexico Core | 1,479 | 1,067 | 38.7 | 4,737 | 4,060 | 16.7 |
| Nutrisa | 169 | 185 | (8.4) | 742 | 485 | 53.1 |
| Exports | 25 | 25 | (1.4) | 103 | 94 | 9.5 |

Figures in million pesos

| Gross Margin | 4Q14 | 4Q13 | pp Chg | 2014 | 2013 | pp Chg |
|---------------------|------|------|--------|------|------|--------|
| Consolidated | 40.8 | 33.8 | 7.0 | 39.0 | 35.2 | 3.8 |
| Mexico Core | 41.0 | 32.9 | 8.1 | 38.8 | 35.1 | 3.7 |
| Nutrisa | 63.4 | 61.1 | 2.3 | 63.7 | 62.0 | 1.7 |
| Exports | 11.2 | 10.5 | 0.7 | 10.8 | 11.2 | (0.4) |

Operating Expenses

In the quarter, Sales, General and Administrative Expenses (SG&A) increased 0.7 percentage points as a proportion of net sales, to 22.9%, mainly due to a 13.3 percentage point increase at Nutrisa. The latter includes Ps. 10 million of extraordinary expenses related mainly to the restructure of the management team, as announced previously.

On a cumulative basis, SG&A as a percentage of net sales increased 1.7 percentage points to 23.8% resulting mainly from: i) low absorption of fixed expenses at Nutrisa as a result of the decline in sales; ii) cumulative extraordinary expenses of Ps. 51 million at Nutrisa; and iii) higher distribution expenses in Mexico core due to fuel costs inflation.



Earnings Before Other Income and Expenses (EBIT Before Other Income and Expenses)

EBIT Before Other Expenses totaled Ps. 733 million in the quarter, 67.8% higher than in the same period of last year, while the margin expanded 6.3 percentage points to 17.9%. This performance is attributable to gross margin expansion at Mexico core, which more than offset weak operating performance at Nutrisa.

For the year, consolidated EBIT Before Other Expenses rose 26.3%, while the margin expanded 2.1 percentage points to 15.2%, also related to the margin expansion in Mexico core.

Other Income and Expenses

The Company registered Ps. 12 million and Ps. 65 million of other expenses in the quarter and year, respectively. In addition to the expenses related to the consolidation of manufacturing facilities in Sinaloa, Mexico, these figures included Ps. 28 million and Ps. 61 million of one-time charges at Nutrisa in the quarter and year, respectively. As explained throughout the year, these expenses relate to the rationalization of the product portfolio and points of sale, as well as a reinvigorated management team.

EBIT (Earnings Before Interest and Taxes)

EBIT in the quarter totaled Ps. 721 million, 56.6% higher than in the same period of last year. EBIT margin in the quarter increased 5.4 percentage points to 17.6%. This expansion is explained by strong performance at Mexico core, which more than offset the aforementioned extraordinary expenses and weak results at Nutrisa.

On a cumulative basis, consolidated EBIT totaled Ps. 2,113 million, a 20.2% increase when compared to 2013; while the margin expanded 1.5 percentage points to 14.8%.

| EBIT | 4Q14 | 4Q13 | % Change | 2014 | 2013 | % Change |
|--------------|------|------|----------|-------|-------|----------|
| Consolidated | 721 | 460 | 56.6 | 2,113 | 1,757 | 20.2 |
| Mexico Core | 713 | 424 | 68.0 | 2,006 | 1,634 | 22.8 |
| Nutrisa | (1) | 27 | N.A. | 69 | 89 | (22.6) |
| Exports | 9 | 9 | (2.8) | 38 | 34 | 10.4 |

Figures in million pesos

| EBIT Margin (%) | 4Q14 | 4Q13 | pp Chg | 2014 | 2013 | pp Chg |
|-----------------|-------|------|--------|------|------|--------|
| Consolidated | 17.6 | 12.2 | 5.4 | 14.8 | 13.3 | 1.5 |
| Mexico Core | 19.7 | 13.1 | 6.6 | 16.4 | 14.1 | 2.3 |
| Nutrisa | (0.4) | 8.9 | (9.3) | 5.9 | 11.4 | (5.5) |
| Exports | 4.1 | 3.9 | 0.2 | 3.9 | 4.1 | (0.2) |



Comprehensive Financing Result

The Company registered a net financing cost of Ps. 4 million in the quarter, with net interest expense of Ps. 95 million offset by an exchange gain of Ps. 91 million derived from a favorable US dollar exposure in intercompanies' loans. In the cumulative figure, the exchange gain of Ps. 119 million registered in the fourth quarter was partially offset by a higher interest expense.

Equity Investment in Associates

In the quarter and full year, equity investment in associates totaled Ps. 124 million and Ps. 414 million, respectively. The increases when compared to last year are explained by the earn-out registered in MegaMex in 2013. Excluding the latter, equity investment in associates for the quarter would have increased 12.1%, while for the year it would have declined 6.2%.

| Equity Investment in Associates | 4Q14 | 4Q13 | % Change | 2014 | 2013 | % Change |
|---------------------------------|------|------|----------|------|------|----------|
| Equity Investment in Associates | 124 | (36) | 440.3 | 414 | 186 | 122.4 |
| MegaMex | 120 | (49) | 343.0 | 381 | 145 | 162.3 |
| Others | 4 | 13 | (66.9) | 34 | 41 | (18.3) |

Net Consolidated Income

Consolidated net income totaled Ps. 485 million in the quarter, compared to Ps. 176 million registered in the same period of last year. This increase is mainly the result of solid top line growth, gross margin expansion and the increase in the equity investment in associates. On a cumulative basis, net consolidated income rose 31.1% to Ps. 1,504 million, while the margin rose 1.8 percentage points to 10.5%, for the same aforementioned factors.

Net Majority Income

Net majority income totaled Ps. 225 million for the quarter and Ps. 771 million for the year. Margins for the quarter and year were 5.5% and 5.4% respectively, with expansions of 3.6 and 0.8 percentage points.

| Net Income | 4Q14 | 4Q13 | % Change | 2014 | 2013 | % Change |
|-----------------------------|------|------|----------|-------|-------|----------|
| Net Consolidated Income | 485 | 176 | 176.5 | 1,504 | 1,148 | 31.1 |
| Net Consolidated Margin (%) | 11.9 | 4.6 | 7.3 pp | 10.5 | 8.7 | 1.8 pp |
| Minority Interest | 260 | 102 | 153.8 | 733 | 540 | 35.8 |
| Net Majority Income | 225 | 73 | 208.3 | 771 | 608 | 26.9 |
| Net Majority Margin (%) | 5.5 | 1.9 | 3.6 pp | 5.4 | 4.6 | gg 8.0 |

Figures in million pesos



EBITDA (Earnings Before Interests Taxes, Depreciation and Amortization)

EBITDA for the quarter totaled Ps. 786 million, 35.0% higher than in the previous year, while the margin expanded 3.8 percentage points to 19.2%. This reflected strong top line and operating performance at Mexico core, which more than offset extraordinary expenses derived from the consolidation of the plants in Mexico and one-time charges at Nutrisa. On a cumulative basis, EBITDA totaled Ps. 2,415 million, while the margin was 16.9%, 1.3 percentage points higher than in 2013.

| EBITDA | 4Q14 | 4Q13 | % Change | 2014 | 2013 | % Change |
|--------------|------|------|----------|-------|-------|----------|
| Consolidated | 786 | 582 | 35.0 | 2,415 | 2,050 | 17.8 |
| Mexico Core | 760 | 525 | 44.8 | 2,232 | 1,876 | 19.0 |
| Nutrisa | 13 | 36 | (64.1) | 117 | 111 | 5.8 |
| Exports | 13 | 21 | (38.8) | 66 | 63 | 3.8 |

Figures in million pesos

| EBITDA Margin (%) | 4Q14 | 4Q13 | pp Chg | 2014 | 2013 | pp Chg |
|-------------------|------|------|--------|------|------|--------|
| Consolidated | 19.2 | 15.4 | 3.8 | 16.9 | 15.6 | 1.3 |
| Mexico Core | 21.1 | 16.2 | 4.9 | 18.3 | 16.2 | 2.1 |
| Nutrisa | 4.9 | 11.9 | (7.0) | 10.0 | 14.1 | (4.1) |
| Exports | 5.9 | 8.8 | (2.9) | 6.9 | 7.6 | (0.7) |

Capital Expenditures (CAPEX)

Net CAPEX in the quarter was Ps. 231 million and Ps. 574 million for the full year. The majority of these funds were allocated to the ongoing consolidation of production capacity in Sinaloa, Mexico.

Nutrisa Points of Sale

In 2014, Nutrisa added 53 points of sale, while 42 stores were closed. At year-end, Nutrisa had 429 points of sale.

Financial Structure

At December 31, 2014, the Company's cash and equivalents totaled Ps. 2,451 million. Debt totaled Ps. 5,800 million, which includes the issuance of Ps. 1 billion of local bonds in November 2014.

Leverage ratios remain healthy at 1.4x net debt to consolidated EBITDA and 0.4x net debt to stockholder's equity, reflecting strong cash flow generation throughout the year.

Free Cash Flow

In the quarter, the Company generated Ps. 301 million of free cash flow net of Ps. 123 million of share buybacks. For the year, free cash flow generated was Ps. 530 million after Ps. 216 million spent in share buybacks.



Sustainability Highlights

The *Saber Nutrir* program provided, for the third consecutive year, more than one million hours of nutrition education in elementary schools, benefitting more than 400,000 people. In rural communities 200 productive projects were installed and enabled 40% of the malnourished children to achieve an appropriate weight for their age.

Fundacion Herdez received the "Memoria del Mundo de América Latina y el Caribe" recognition from UNESCO for including the book *Cocinero Mexicano* into their documentary reserve.

Recent Events

- On November 10, 2014, Grupo Herdez successfully issued Ps. 1 billion in local bonds. The bond has a 2.5-year average maturity with five annual amortizations and a floating rate of TIIE 28 + 0.35%.
- On December 19, 2014, Grupo Herdez announced the acquisition of the Nestlé ice-cream assets in Mexico in a Ps. 1 billion transaction that is expected to close in the first semester of 2015.



4Q14 Earnings Conference Call Information

Date: Friday, February 27th, 2015 Time: 12:00 p.m. E.T. / 11:00 a.m. C.T.

To participate, please dial:

Toll Free US and Canada: +1 (888) 572-7025

Toll International: +1 (719) 457-2645

Conference ID#: 8932689

To Access on the internet, follow the link available at: www.inversionistasgrupoherdez.com or go directly to: http://public.viavid.com/index.php?id=112896.

If you are unable to participate live, a replay of the conference call will be available from February 27th, 2015 until March 13th, 2015. To access the replay, please dial domestic US and Canada +1 (877) 870-5176, or from other countries +1 (858) 384-5517; conference ID: 8932689.

Contact information:

Andrea Amozurrutia Casillas +52 (55) 5201-5636

Grecia Domínguez Leyva +52 (55) 5201-5602 invrel@herdez.com

About Grupo Herdez

Grupo Herdez is a leading producer of shelf-stable foods and frozen yogurt in Mexico, and a leader in the Mexican food category in the United States. The Company participates in a wide range of categories including burritos, coffee, guacamole, frozen yogurt, gelatins, homemade salsas, honey, jam, ketchup, mayonnaise, mini tacos, mole, mustard, organic foods, pasta, spices, tea, tomato puree, tuna and vegetables, among others. These products are commercialized through an exceptional portfolio of brands, including Aires de Campo®, Barilla®, Chi-Chi's®, Del Fuerte®, Don Miguel®, Doña María®, Embasa®, Herdez®, La Victoria®, McCormick®, Nutrisa®, Wholly Guacamole® and Yemina®. In addition, the Company has distribution agreements for the Herdez GoGo Squeez®, Kikkoman®, Ocean Spray®, Reynolds® and Truvía® products in Mexico. Grupo Herdez has 14 plants, 9 distribution centers, 7 tuna vessels, 429 points of sale of Grupo Nutrisa and a workforce of more than 8,000 associates. The Company was founded in 1914 and has been listed in the Mexican Stock Exchange since 1991 and in the OTC market since 1997. For more information, visit www.grupoherdez.com.mx

Forward-Looking Statement

The information herein contained ("Information") has been prepared by Grupo Herdez, S.A.B. de C.V., its associates, subsidiaries and/or affiliates companies ("Grupo Herdez") and may contain forward-looking statements that reflects Grupo Herdez current expectations and views which could differ materially due to different factors, risks and uncertainties. Therefore, Grupo Herdez or any of their respective officers, employees or agents, have no responsibility or liability for such differences in the Information. In particular, but without prejudice to the generality of the foregoing, no warranty is given as to the achievement or success of any future variation of such Information or other written or oral Information. This Information has been delivered only for informative purposes. The issue of this Information shall not be taken as any form of commitment on the part of Grupo Herdez to proceed with any transaction.



| FINANCIAL STATEMENT | | | urth Quarte | | | | | December | | |
|--|-------|-------|-------------|-------|---------|--------|-------|----------|-------|--------|
| | 2014 | % | 2013 | % | % Chg | 2014 | % | 2013 | % | % Chg |
| Net Sales | 4,096 | 100.0 | 3,780 | 100.0 | 8.3 | 14,319 | 100.0 | 13,180 | 100.0 | 8.6 |
| Mexico Core | 3,609 | 100.0 | 3,239 | 100.0 | 11.4 | 12,197 | 100.0 | 11,558 | 100.0 | 5.5 |
| Nutrisa | 267 | 100.0 | 302 | 100.0 | (11.6) | 1,166 | 100.0 | 783 | 100.0 | 49.0 |
| Exports | 220 | 100.0 | 239 | 100.0 | (8.1) | 955 | 100.0 | 839 | 100.0 | 13.9 |
| Cost of Goods Sold | 2,423 | 59.2 | 2,504 | 66.2 | (3.2) | 8,737 | 61.0 | 8,541 | 64.8 | 2.3 |
| Mexico Core | 2,130 | 59.0 | 2,173 | 67.1 | (2.0) | 7,460 | 61.2 | 7,498 | 64.9 | (0.5) |
| Nutrisa | 98 | 36.6 | 117 | 38.9 | (16.7) | 424 | 36.3 | 298 | 38.0 | 42.4 |
| Exports | 195 | 88.8 | 214 | 89.5 | (8.9) | 853 | 89.2 | 745 | 88.8 | 14.4 |
| Gross Profit | 1,673 | 40.8 | 1,276 | 33.8 | 31.1 | 5,582 | 39.0 | 4,639 | 35.2 | 20.3 |
| Mexico Core | 1,479 | 41.0 | 1,067 | 32.9 | 38.7 | 4,737 | 38.8 | 4,060 | 35.1 | 16.7 |
| Nutrisa | 169 | 63.4 | 185 | 61.1 | (8.4) | 742 | 63.7 | 485 | 62.0 | 53.1 |
| Exports | 25 | 11.2 | 25 | 10.5 | (1.4) | 103 | 10.8 | 94 | 11.2 | 9.5 |
| Operating Expenses | 940 | 22.9 | 839 | 22.2 | 12.0 | 3,405 | 23.8 | 2,915 | 22.1 | 16.8 |
| Mexico Core | 742 | 20.6 | 658 | 20.3 | 12.8 | 2,653 | 21.8 | 2,445 | 21.2 | 8.5 |
| Nutrisa | 182 | 68.0 | 165 | 54.7 | 9.9 | 686 | 58.8 | 409 | 52.3 | 67.5 |
| Exports | 16 | 7.2 | 16 | 6.6 | (0.5) | 65 | 6.8 | 60 | 7.1 | 9.0 |
| O. Profit before Other Income and Expenses | 733 | 17.9 | 437 | 11.6 | 67.8 | 2,177 | 15.2 | 1,724 | 13.1 | 26.3 |
| Mexico Core | 736 | 20.4 | 408 | 12.6 | 80.3 | 2,083 | 17.1 | 1,615 | 14.0 | 29.0 |
| Nutrisa | -12 | (4.7) | 19 | 6.4 | (164.9) | 56 | 4.8 | 76 | 9.7 | (25.3) |
| Exports | 9 | 4.1 | 9 | 3.9 | (2.8) | 38 | 3.9 | 34 | 4.1 | 10.4 |
| Other Income/Expenses, Net | 12 | 0.3 | -24 | (0.6) | N.A. | 65 | 0.5 | -33 | (0.2) | N.A. |
| Operating Income | 721 | 17.6 | 460 | 12.2 | 56.6 | 2,113 | 14.8 | 1,757 | 13.3 | 20.2 |
| Mexico Core | 713 | 19.7 | 424 | 13.1 | 68.0 | 2,006 | 16.4 | 1,634 | 14.1 | 22.8 |
| Nutrisa | -1 | (0.4) | 27 | 8.9 | (103.8) | 69 | 5.9 | 89 | 11.4 | (22.6) |
| Exports | 9 | 4.1 | 9 | 3.9 | (2.8) | 38 | 3.9 | 34 | 4.1 | 10.4 |
| Comprehensive Financing Result | 4 | 0.1 | 94 | 2.5 | (95.5) | 258 | 1.8 | 259 | 2.0 | (0.4) |
| Interest Earned and Paid, Net | 95 | 2.3 | 86 | 2.3 | 10.4 | 377 | 2.6 | 280 | 2.1 | 34.7 |
| Exchange Loss (Gain) | -91 | (2.2) | 8 | 0.2 | - | -119 | (0.8) | -21 | (0.2) | _ |
| Others Loss (Gain) | 0 | 0.0 | 0 | 0.0 | - | 0 | 0.0 | 0 | 0.0 | _ |
| Equity Investment in Associates | 124 | 3.0 | -36 | (1.0) | 440.3 | 414 | 2.9 | 186 | 1.4 | 122.4 |
| MegaMex | 120 | 2.9 | -49 | (1.3) | 343.0 | 381 | 2.7 | 145 | 1.1 | 162.3 |
| Others | 4 | 0.1 | 13 | 0.3 | (66.9) | 34 | 0.2 | 41 | 0.3 | (18.3) |
| Income Before Income Taxes | 841 | 20.5 | 329 | 8.7 | 155.2 | 2.268 | 15.8 | 1.684 | 12.8 | 34.7 |
| Income Tax Provision | 355 | 8.7 | 154 | 4.1 | 130.8 | 764 | 5.3 | 536 | 4.1 | 42.5 |
| Income Before Discontinued Operations | 485 | 11.9 | 176 | 4.6 | 176.5 | 1,504 | 10.5 | 1,148 | 8.7 | 31.1 |
| Discontinued Operations | 0 | 0.0 | 0 | 0.0 | - | 0 | 0.0 | 0 | 0.0 | - |
| Consolidated Net income | 485 | 11.9 | 176 | 4.6 | 176.5 | 1,504 | 10.5 | 1,148 | 8.7 | 31.1 |
| Minority Interest | 260 | 6.3 | 102 | 2.7 | 153.8 | 733 | 5.1 | 540 | 4.1 | 35.8 |
| Net Majority Income | 225 | 5.5 | 73 | 1.9 | 208.3 | 771 | 5.4 | 608 | 4.6 | 26.9 |
| EBITDA | 786 | 19.2 | 582 | 15.4 | 35.0 | 2,415 | 16.9 | 2,050 | 15.6 | 17.8 |
| Mexico Core | 760 | 21.1 | 525 | 16.2 | 44.8 | 2,232 | 18.3 | 1,876 | 16.2 | 19.0 |
| Nutrisa | 13 | 4.9 | 36 | 11.9 | (64.1) | 117 | 10.0 | 111 | 14.1 | 5.8 |
| Exports | 13 | 5.9 | 21 | 8.8 | (38.8) | 66 | 6.9 | 63 | 7.6 | 3.8 |

Figures expressed in millions of Mexican pesos
The proportions of COGS, Gross Profit, Operating Income and EBITDA of the segments are calculated accordingly



| BALANCE SHEET | Dec 31 | % | Sep 30 | % | Chan | ge |
|--------------------------------------|--------|-------|--------|-------|-------|--------|
| DALANGE STILLT | 2014 | | 2014 | /0 | \$ | % |
| TOTAL ASSETS | 22,911 | 100.0 | 21,559 | 100.0 | 1,352 | 6.3 |
| Domestic | 21,525 | 94.0 | 20,134 | 87.9 | 1,391 | 6.9 |
| USA | 1,386 | 6.0 | 1,425 | 6.2 | -39 | (2.8) |
| Current Assets | 6,769 | 29.5 | 5,711 | 26.5 | 1,058 | 18.5 |
| Cash and Equivalents | 2,451 | 10.7 | 1,314 | 6.1 | 1,137 | 86.5 |
| Accounts Receivable | 1,597 | 7.0 | 1,426 | 6.6 | 172 | 12.0 |
| Other Accounts Receivable | 700 | 3.1 | 697 | 3.2 | 3 | 0.4 |
| Inventories | 1,939 | 8.5 | 2,180 | 10.1 | -241 | (11.0) |
| Other Current Assets | 82 | 0.4 | 95 | 0.4 | -13 | (13.4) |
| Non-Current Assets | 16,142 | 70.5 | 15,848 | 73.5 | 294 | 1.9 |
| Property, Plant and Equipment, Net | 4,246 | 18.5 | 4,114 | 19.1 | 132 | 3.2 |
| Investment In Subsidiaries | 5,227 | 22.8 | 4,826 | 22.4 | 401 | 8.3 |
| Intangible Assets | 6,636 | 29.0 | 6,613 | 30.7 | 23 | 0.3 |
| Other Assets | 33 | 0.1 | 294 | 1.4 | -261 | (88.7) |
| TOTAL LIABILITIES | 9,735 | 42.5 | 8,623 | 40.0 | 1,112 | 12.9 |
| Domestic | 9,195 | 40.1 | 8,020 | 37.2 | 1,175 | 14.7 |
| USA | 540 | 2.4 | 603 | 2.8 | -63 | (10.5) |
| Current Liabilities | 2,944 | 12.8 | 2,330 | 10.8 | 614 | 26.4 |
| Accounts Payable | 1,479 | 6.5 | 1,020 | 4.7 | 459 | 45.0 |
| Short-Term Debt | 900 | 3.9 | 800 | 3.7 | 100 | 12.5 |
| Other Short-Term Liabilities | 565 | 2.5 | 510 | 2.4 | 55 | 10.8 |
| Long-Term Liabilities | 6,791 | 29.6 | 6,293 | 29.2 | 498 | 7.9 |
| Long-Term Debt | 4,880 | 21.3 | 4,200 | 19.5 | 680 | 16.2 |
| Other Liabilities | 1,128 | 4.9 | 992 | 4.6 | 136 | 13.7 |
| Other Long-Term Liabilities w/o Cost | 783 | 3.4 | 1,101 | 5.1 | -318 | (28.9) |
| TOTAL STOCKHOLDERS' EQUITY | 13,176 | 57.5 | 12,936 | 60.0 | 240 | 1.9 |
| Minority Stockholder's Equity | 6,867 | 30.0 | 6,801 | 31.5 | 66 | 1.0 |
| Majority Stockholder's Equity | 6,309 | 27.5 | 6,135 | 28.5 | 174 | 2.8 |
| Majority Stockholders Equity | 6,309 | 27.5 | 6,135 | 28.5 | 1/4 | 2.8 |

Figures expressed in millions of Mexican pesos